

**PICKERINGTON LOCAL SCHOOL DISTRICT – FAIRFIELD COUNTY  
ASSUMPTIONS FOR FIVE-YEAR FINANCIAL FORECAST  
PROJECTED FISCAL YEARS ENDING JUNE 30, 2014 THROUGH June 30, 2018**

**INTRODUCTION TO THE FIVE YEAR FORECAST AND UNDERSTANDING THE PURPOSE OF THE FIVE YEAR FORECAST**

The following is an excerpt from the Ohio Department of Education Website at:

<http://www.ode.state.oh.us/GD/Templates/Pages/ODE/ODEDetail.aspx?page=3&TopicRelationID=98&ContentID=30962&Content=127588>

A forecast is somewhat like a painting of the future based upon a snapshot of today. That snapshot, however, will be adjusted and the further into the future the forecast extends, the more likely it is that the projections will deviate from actual experience. A variety of events will ultimately impact the latter years of the forecast, such as state budgets (adopted every two years), tax levies (new/renewal/replacement), salary increases, or businesses moving in or out of the district. The five-year forecast is viewed as a **key management tool and must be updated periodically**. In Ohio, most school districts understand how they will manage their finances in the current year. The five-year forecast encourages district management teams to examine future years' projections and identify when challenges will arise. This then helps district management to be proactive in meeting those challenges. School districts are encouraged to update their forecasts with ODE when events take place that will significantly change their forecast or, at a minimum, when required under statute.

In a financial forecast, the numbers only tell a small part of the story. For the numbers to be meaningful, the reader must review and consider the *Assumptions to the Financial Forecast* before drawing conclusions or using the data as a basis for other calculations. The assumptions are very important to understanding the rationale of the numbers, particularly when a significant increase or decrease is reflected.

**PURPOSES/OBJECTIVES OF THE FIVE-YEAR FORECAST**

Here are at least three purposes or objectives of the five-year forecast:

- (1) To engage the local board of education and the community in long range planning and discussions of financial issues facing the school district

- (2) To serve as a basis for determining the school district's ability to sign the certificate required by O.R.C. §5705.412, commonly known as the "412 certificate"
- (3) To provide a method for the Department of Education and Auditor of State to identify schools districts with potential financial problems

### **O.R.C. and O.A.C. REQUIREMENTS**

O.R.C. §5705.391 and O.A.C. 3301-92-04 require a Board of Education (BOE) to submit a five-year projection of operational revenues and expenditures along with assumptions to the Department of Education prior to October 31 of each fiscal year and to update this forecast between April 1 and May 31 of each fiscal year. ODE encourages school districts to update their forecast whenever events take place that will significantly change the forecast.

Required funds to be included in the forecast are:

- General funds (001)
- Any special cost center associated with general fund money
- Emergency levy funds (016)
- Any debt service (002) activity that would otherwise have gone to the general fund
- Education Jobs Fund (504)

For the Pickerington Local School District, this forecast is required to consider the general fund and the other special cost centers associated with general fund money. Additionally, a small portion of Ed Jobs funding, which was provided by the federal government via stimulus funding, is also included for fiscal year 2013.

The following definitions will assist the reader/community member as he/she reads the assumptions to the forecast, or takes part in discussions about the forecast.

### **DEFINITIONS**

**412 Certificates** – ORC 5705.412 requires the treasurer, superintendent, and president of the board of education to certify that adequate revenues will be available to maintain all personnel and programs for the current fiscal year and for a number of days in the succeeding fiscal years. 412 Certificates must be attached to:

- Appropriations for the current fiscal year
- Qualifying contracts covering the term of contract
- Wage and salary schedule for the term of contract

- Negotiated agreement(s) and contracts for benefits

**Encumbrances** – Money obligated to pay for any purchase. An end of year encumbrance is money obligated in the current fiscal year to be paid in the next fiscal year.

**Expenditures** – The spending of any public money for a specified purpose as approved by the BOE policy and procedures.

**Fiscal Year** – In education and state government, the fiscal year runs from July 1 through June 30, and each fiscal year is dated by the ending date. Example: FY12 would start July 1, 2011 and end June 30, 2012.

**Revenues** – Receipts generated from property taxes, school district income taxes, state foundation formula, and local monies (such as donations, fees, tuition, etc.).

Finally, since the preparation of a meaningful five-year forecast is as much an art as it is a science and entails many intricacies, it is recommended that you contact the Treasurer/Chief Fiscal Officer of the Pickerington Local School District, Ryan Jenkins at (614) 834-2140 to discuss any questions you may have. You may also email him at [ryan\\_jenkins@plsd.us](mailto:ryan_jenkins@plsd.us).

## **REVENUES**

### **LINE 1.010--General Property Tax (Real Estate).**

Property taxes currently comprise 34.4% of total general fund revenue—a significant source of revenue for the district. The chart below shows some of the key factors that affect the property tax collections the district receives. One of the most significant factors is total property valuation, and the anticipated changes in property valuation. For PLSD, 2013 was a reappraisal year. This means that the Fairfield County Auditor physically appraised the properties throughout the county and the district to determine the most accurate appraisals for real estate. For the 2013 reappraisal cycle (first payable in calendar year 2014), the district is experienced an overall *reduction* of 4.07% in residential/agricultural values (Class I), and an overall 2.66% *increase* in commercial/industrial valuations (Class II). Overall property valuation *decreases* due to reappraisal across both classes was about 2.91%. These amounts were slightly better than the October 2013 submission.

In future years, the forecast assumes growth due to reappraisal/re-evaluation as follows:

- 2016 re-evaluation: Class I growth of 3.86%; Class II growth 1.91%
- 2019 reappraisal: Class I growth of 4.76%, and Class II growth of 4.65%
- Additionally, the forecast assumes slight (about .5%) *decreases* in Class II valuations in 2014 and 2015 due to Board of Revision complaints

While existing properties are revalued, there are also new properties that are *added* to the duplicate. For 2013-2014, the district experienced an overall growth of .26% in Class I (Res/Ag) property valuation due to new construction---new residential growth was about .5%, but agricultural values *decreased* by 13%. For FY 15-18, the district anticipates a .50% to .80% increase in Class I property valuation due to new construction (starting at .50%, then increasing by .1% each year until 2018); simultaneously, it forecasts a 1.0%-1.25% increase in Class II (in PLSD's case, all Commercial) due to new construction each year. The combined forecasted increase in overall property valuation due to new construction for each year from 2013-2018 ranges from about .55%-.85% per year.

A more detailed look at property taxes follows in Exhibit 1:

## Exhibit 1—Detailed Look at Forecasted RE Collections

Percentage of Total Revenue:							
34.4%							
		Actual	Projected				
Collection Year >>>		2013	2014	2015	2016	2017	2018
Valuations	Class I and Class II Values	Projections are not Based Upon Previous Fiscal Year					
	Total Valuation for Collection Year	1,111,113,150	1,085,034,410	1,093,002,871	1,098,355,021	1,146,318,392	1,154,732,639
	Year-Over-Year Change	12,773,290	(26,078,740)	7,968,461	5,352,150	47,963,371	8,414,247
	Overall % Change	1.16%	-2.35%	0.73%	0.49%	4.37%	0.73%
	Inflation / Deflation	(2,354,910)	(31,920,560)	(883,643)	(890,271)	40,345,540	-
	New Construction	15,128,200	5,841,820	8,852,105	6,242,420	7,617,831	8,414,247
Tax Rates	Class I Tax Rates						
	Class I Eff. Tax Rate w/Levies (Current Year)	34.1683	34.9558	34.9558	34.9558	33.7789	33.7789
	Class I Emergency Levy Tax Rate w/Levies	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
	Total Class I Effective	34.1683	34.9558	34.9558	34.9558	33.7789	33.7789
	Year over Year Class I Change	0.0628	0.7875	0.0000	0.0000	-1.1769	0.0000
	Percentage Change	0.18%	2.30%	0.00%	0.00%	-3.37%	0.00%
Tax Rates	Class II Tax Rates						
	Class II Eff. Tax Rate w/Levies (Current Year)	33.1281	32.3667	32.5031	32.6402	32.1023	32.1023
	Class II Emergency Levy Tax Rate w/Levies	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
	Total Class II Effective	33.1281	32.3667	32.5031	32.6402	32.1023	32.1023
	Year over Year Class II Change	(0.01)	(0.76)	0.14	0.14	(0.54)	-
	Percentage Change	-0.04%	-2.30%	0.42%	0.42%	-1.65%	0.00%
Tax Revenue	Fiscal Year >>	2013	2014	2015	2016	2017	2018
	Total Taxes Levied for Fiscal Year	37,542,892	37,621,480	37,608,484	37,863,542	38,186,145	38,544,272
	Rollback and Homestead from Ohio	(4,374,077)	(4,398,940)	(4,358,075)	(4,384,757)	(4,419,343)	(4,458,455)
	Current Taxes Unpaid	(839,784)	(835,477)	(831,406)	(841,696)	(849,248)	(857,416)
	Adjustment for Collection Split	200,229	79,492	(184,505)	2,830	5,811	3,760
	Past Delinquencies Collected	866,224	834,078	667,000	700,000	700,000	700,000
	Other Adjustme	-	-	-	-	-	-
	Less Advances Paid in Prior Year	-	-	-	-	-	-
	Plus Advances Received Current Year	-	-	-	-	-	-
	<b>Total</b>	<b>33,397,054</b>	<b>33,300,971</b>	<b>32,901,498</b>	<b>33,339,919</b>	<b>33,623,366</b>	<b>33,932,160</b>
	Dollar Change over Prior year	2,892,720	(96,083)	(399,473)	438,421	283,447	308,794
	Percentage Change over Prior Year	9.48%	-0.29%	-1.20%	1.33%	0.85%	0.92%

**LINE 1.020--Tangible Personal Property Tax.**

The tangible personal property tax has been eliminated for business tangible property (per HB 66). However, it *has not* been eliminated for *public* tangible personal property (PUPP). In the past, this revenue line has been included into the real estate values above. At only about 1.23% of total general fund revenue, PUPP doesn't generate a great deal of revenue, but the detail derived from separating it out into its own revenue line is vitally important. The district currently has about \$18.1 million in PUPP valuation, and there is little to no increase anticipated in PUPP valuation, and therefore PUPP taxes, moving forward.

A more detail look at TPP (PUPP) follows in Exhibit 2:

**Exhibit 2—Detailed Look at Forecasted PUPP Tax Revenue**

1.020 - Public Utility Personal Property		Revenue Detail Note						Pickerington Local School District
Public Utility Personal Property								
Percentage of Total Revenue:								
1.23%								
Tax Collection Year >>>		<b>Actual</b>	<b>Projected</b>					
		<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	
<b>Valuations</b>	<b>Personal Property (PUPP)</b>	Projections are not Based Upon Previous Fiscal Year						
	Total Valuation for Collection Year	18,106,270	18,106,270	18,106,270	18,106,270	18,106,270	18,106,270	
	Year-Over-Year Change	3,179,020	-	-	-	-	-	
	Overall % Change	21.30%	0.00%	0.00%	0.00%	0.00%	0.00%	
<b>Tax Rates</b>	<b>Full Voted (PUPP)</b>							
	Tangible Full Voted Approved Levies	72.2000	72.2000	72.2000	72.2000	72.2000	72.2000	
	Year over Year Change	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	
	Overall % Change	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
<b>Tax Revenue</b>	<b>Fiscal Year &gt;&gt;</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	
	Total Taxes Levied for Fiscal Year	1,186,710	1,300,722	1,300,722	1,300,722	1,300,722	1,300,722	
	Adjustments for Uncollected Current	-	-	-	-	-	-	
	Adjustment for Past Delinquencies Collected	-	12,382	-	-	-	-	
	Other Adjustments	-	-	-	-	-	-	
<b>Total</b>	<b>1,192,175</b>	<b>1,201,972</b>	<b>1,313,104</b>	<b>1,300,722</b>	<b>1,300,722</b>	<b>1,300,722</b>	<b>1,300,722</b>	
	Dollar Change over Prior year	182,390	111,132	(12,382)	-	-	-	
	Percentage Change over Prior Year	17.89%	9.25%	-0.94%	0.00%	0.00%	0.00%	

**LINE 1.030—Income Tax.**

The noticeable decline in income tax revenue from 2009 to 2010 is largely behind the district, which is a good development considering that this funding source is about 15% of total general fund revenue. FY 2012 income tax revenue was back above pre-recession levels, representing an 8.49% increase over FY 2011 collections. The district also saw a 1.85% increase in FY 2013 funding compared to FY 2012. For FY 14, the district saw an increase of 4.22% in year over year collections. In future years, the district expects to see a 1.50% increase in year-over-year income tax collections.

**Exhibit 3—Detailed Look at Forecasted Income Tax Revenue**

1.030 - Income Tax		Revenue Detail Note					Pickerington Local School District
Percentage of Total Revenue: 14.77%		Actual	Projected				
		2013	2014	2015	2016	2017	2018
Overall Annual Income Tax Growth Projected:			4.22%	1.50%	1.50%	1.50%	1.50%
<b>401 Prior FY Collection</b>		-	14,357,756	14,963,887	15,188,346	15,416,171	15,647,413
Current Year Estimated Growth		-	606,131	224,458	227,825	231,243	234,711
Deduction for Phase-Out		-	-	-	-	-	-
Deduction for any reserved?		-	-	-	-	-	-
Net "cash" for this levy?		14,357,756	14,963,887	15,188,346	15,416,171	15,647,413	15,882,124
<b>402 Prior FY Collection</b>		-	-	-	-	-	-
Current Year Estimated Growth		-	-	-	-	-	-
Deduction for Phase-Out		-	-	-	-	-	-
Deduction for any reserved?		-	-	-	-	-	-
Net "cash" for this levy?		-	-	-	-	-	-
<b>501 Prior FY Collection</b>		-	-	-	-	-	-
Current Year Estimated Growth		-	-	-	-	-	-
Phase-In (New Levy)		-	-	-	-	-	-
Deduction for Phase-Out		-	-	-	-	-	-
Deduction for any reserved?		-	-	-	-	-	-
Net "cash" for this levy?		-	-	-	-	-	-
<b>502 Prior FY Estimated Potential</b>		-	-	-	-	-	-
Current Year Estimated Growth		-	-	-	-	-	-
Phase-In (New Levy)		-	-	-	-	-	-
Deduction for Phase-Out		-	-	-	-	-	-
Deduction for any reserved?		-	-	-	-	-	-
Net "cash" for this levy?		-	-	-	-	-	-
<b>Total</b>	14,357,756	14,357,756	14,963,887	15,188,346	15,416,171	15,647,413	15,882,124
Dollar Change over Prior year		260,433	606,131	224,458	227,825	231,243	234,711
Percentage Change over Prior Year		1.85%	4.22%	1.50%	1.50%	1.50%	1.50%

**LINE 1.035--Unrestricted Grants-in-Aid (State Foundation).**

Representing 43.5% of general fund revenue, Unrestricted Grants in Aid (a.k.a. State Foundation) is the most critical piece of funding for the district. This is also the piece of the funding that is directly tied to the biennial budget. The final version of the budget bill that was approved by the Ohio legislature in the summer of 2013 is quite significant for PLSD.

The new funding formula no longer relies on a district-specific charge off to determine local share. Rather, the formula relies on a per pupil property valuation index that ranks a district with all other districts in the state. Additionally, the formula also relies on a per pupil Ohio median income valuation index that also ranks a district with all other districts in the state, but the per pupil median income figure is only used if it is lower than the per pupil valuation index. In Pickerington's case, the district has a rather low per pupil property valuation index. For the current fiscal year, for example, the per pupil valuation for PLSD is \$109,087, while the state average is \$140,572. This leads to a valuation/wealth index of .7773 (state average would be 1, amounts less than 1 are lower than the state average). A wealth index of .7773 leads to a state share of 58.92%. More importantly, as time progresses, the valuation per pupil for PLSD doesn't grow as fast as the state average, which again makes PLSD lower than the state average per the formula. What's more, the amount by which the district is lower than the state average increases. This leads to a significant increase in state funding over the next 5 fiscal years. In point of fact, PLSD is formula funded in each of the five years of the forecast, and in FYs 2014 and 2016-2018, the formula funding for the district is capped (see line called Unfunded Formula Above Cap in Exhibit 4 below). Other key pieces of the funding formula are provided in Exhibit 4 below as well, including forecasted Casino Revenue. The district received its first casino payment of about \$212,260 in January of 2013, and future distributions are estimated to be about \$50/pupil beginning in FY 14. This funding will need to be watched carefully to be sure that legislative changes do not decrease overall GRF funding to schools as an offset to these gains.

A more detailed look at State Aid follows in Exhibit 4:



## Exhibit 4—Detailed Look at State Aid

1.035 - Unrestricted Grants-in-Aid		Revenue Detail Note					Pickerington Local School District	
Percentage of Total Revenue: 43.5%		Actual	Projected					
		2013	2014	2015	2016	2017	2018	
		Not Projected Based Upon Previous Fiscal Year						
<b>Core Aid Funding (See Note 2 for Detail)</b>	Core Funding Per Pupil		\$5,745	\$5,800	\$5,800	\$5,800	\$5,800	
	State Share of Core Funding (SFPR Line j)		58.9%	58.9%	60.8%	60.8%	61.0%	
	State Core Funding Per Pupil		\$3,385	\$3,417	\$3,528	\$3,528	\$3,537	
	Total Formula ADM (SFPR Line a5)		10,168	10,192	10,171	10,090	10,047	
	Total Calculated Core Funding		\$34,419,205	\$34,829,028	\$35,884,966	\$35,597,424	35,538,733	
	District Adjustments		\$0	\$0	\$0	\$0	\$0	
	Total Projected Core Funding for Fiscal Year from Note -2 (SFPR Line A)		\$34,419,205	\$34,829,028	\$35,884,966	\$35,597,424	35,538,733	
<b>Targeted Funding (See Note 2 for Detail)</b>								
	Wealth Based Targeted Assistance Funding		\$4,258,649	\$4,297,324	\$4,285,701	\$4,175,148	\$4,005,449	
	Agricultural Target Assistance Supplemental Sobul Funding		\$252,849	\$255,145	\$269,615	\$262,660	\$261,528	
	Total Targeted Funding from Note -2 (SFPR Line B)		\$4,511,498	\$4,552,469	\$4,555,316	\$4,437,808	\$4,266,977	
	Total Special Education Funding - Note 1 (SFPR Line H)		\$5,256,327	\$5,330,457	\$5,530,650	\$5,558,303	\$5,600,754	
	K-3 Literacy Aid - Note 1 (SFPR Line C)		\$403,692	\$546,226	\$547,644	\$554,370	\$551,712	
	Total ELL Funding - Note 1 (SFPR Line E)		\$191,278	\$193,189	\$199,448	\$199,448	\$199,971	
	Total Gifted Funding - Note 1 (SFPR Line F)		\$490,934	\$497,027	\$498,226	\$496,328	\$496,369	
	Total Economic Disadvantaged Aid - Note 1 (SFPR Line D)		\$183,434	\$127,760	\$128,139	\$127,743	\$127,832	
	Transportation Aid (SFPR Line G)		2,605,904	2,605,904	2,605,904	2,605,904	2,605,904	
	Low Density Transportation Aid							
	Career Tech Weighted Funding (SFPR Line I)		103,657	103,657	103,657	103,657	103,657	
	Career Tech Associated Services							
	Total Transportation and Career Tech Funding		\$2,709,561	\$2,709,561	\$2,709,561	\$2,709,561	\$2,709,561	
	Total Formula Aid (SFPR Line J)		\$48,165,928	\$48,785,717	\$50,053,950	\$49,680,984	\$49,491,909	
	Prior Year Funding Amount (SFPR Line K)		\$41,988,284	\$44,612,552	\$48,785,717	\$48,785,717	48,785,717	
	Guarantee Percentage of 2013 Funding		100%	100%	100%	100%	100%	
	Transitional Aid (SFPR Line L)		\$0	\$0	\$0	\$0	\$0	
	Growth Cap		1.0625	1.1050	1.0000	1.0000	1.0000	
	Maximum Capped Amount (SFPR Line N)		44,612,552	49,296,870	48,785,717	48,785,717	48,785,717	
	<b>Final Funding Amount (SFPR Line O)</b>		<b>44,612,552</b>	<b>48,785,717</b>	<b>48,785,717</b>	<b>48,785,717</b>	<b>48,785,717</b>	
	Unfunded Formula Above Cap		\$3,553,376	\$0	\$1,268,232	\$895,266	\$706,191	
	Preschool (SFPR Line P)		403,955	403,955	403,955	403,955	403,955	
	Special Education Transportation (SFPR Line Q)		259,090	259,090	259,090	259,090	259,090	
	Other State Funding Casino Revenue		524,408	524,408	524,408	524,408	524,408	
	FY 13 Bridge Adjustments		205,400					
	Back out Career Tech Funding		(103,657)	(103,657)	(103,657)	(103,657)	(103,657)	
	Econ Disadvantaged Aid Restricted Funding		(155,546)	(155,546)	(155,546)	(155,546)	(155,546)	
	Adjustment for Current Cash Flow Trend:	42,317,267						
<b>Total</b>		42,317,267	42,317,267	45,746,202	49,713,968	49,713,968	49,713,968	
	Dollar Change over Prior year	532,913	3,428,935	3,967,766	-	-	-	
	Percentage Change over Prior Year	1.28%	8.10%	8.67%	0.00%	0.00%	0.00%	

**LINES 1.040 AND 1.045--Restricted Grants-in-Aid.**

In past years, Restricted Grants in Aid have included Stimulus Funding (both ARRA and Ed Jobs). Those funding sources are now exhausted. As the district moves forward, this funding will only include the Vocational Funding received from the state (less than 1% of total funding in future years), and Economically Disadvantaged Funding (moved to Restricted Funding by HB 153).

A more detailed look at Restricted Grants in Aid follows in Exhibit 5:

**Exhibit 5—Detailed Look at Restricted Grants in Aid**

1.040 to 1.045 - Restricted Grants-in-Aid		Revenue Detail Note					Pickerington Local School District
Percentage of Total Revenue:		<b>Actual</b>		<b>Projected</b>			
<b>0.6%</b>		<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
		Projections are not Based Upon Previous Fiscal Year					
<b><u>1.040 - Restricted Grants-in-Aid</u></b>							
	Career Tech Funding	161,459	103,657	103,657	103,657	103,657	103,657
	Catastrophic Aid Pmt.	20,742	19,000	21,000	21,000	21,000	21,000
	Econ Disadvantaged Funding		155,546	155,546	155,546	155,546	155,546
<b>Total [1.040 to 1.045]</b>		548,680	278,203	280,203	280,203	280,203	280,203
Dollar Change over Prior year		(1,708,952)	(270,477)	2,000	-	-	-
Percentage Change over Prior Year		-75.70%	-49.30%	0.72%	0.00%	0.00%	0.00%

**LINE 1.050--Property Tax Allocation.**

This category includes State reimbursements for property tax rollbacks and homestead exemptions, and comprises about 4.5% of total general fund revenue.

In the past, this revenue line also included the business tangible personal property reimbursement payments to district as a way to hold them harmless from the effects of eliminating business TPP from local tax duplicates (see line 1.020). The TPP direct payment was phased out of the FY 12-13 biennial budget per HB 153.

This revenue line now includes only those reimbursements from the state of the 12.5% property tax credit provided to local homeowners.

Exhibit 6, which shows a more detailed look at this revenue line, follows.

**Exhibit 6—Detailed Look at Property Tax Allocation**

1.050 - Property Tax Allocation		Pickerington Local School District					
Revenue Detail Note							
Percentage of Total Revenue:							
4.5%		Actual	Projected				
		2013	2014	2015	2016	2017	2018
Projections are not Based Upon Previous Fiscal Year							
<b>Rollback and Homestead</b>	10% Rollback Total Dollars	3,192,774	3,179,796	3,168,610	3,188,009	3,213,155	3,241,593
	2.5% Residential Rollback Total Dollars	643,189	642,923	640,661	644,583	649,668	655,417
	Homestead Total Dollars	539,694	550,742	548,804	552,164	556,520	561,445
	Adjustments	-	3,337	-	-	-	-
	Total Rollback and Homestead	4,375,658	4,376,798	4,358,075	4,384,757	4,419,343	4,458,455
<b>Total</b>	4,374,175	4,374,175	4,376,798	4,358,075	4,384,757	4,419,343	4,458,455
	Dollar Change over Prior year	396,519	2,624	(18,723)	26,682	34,586	39,112
	Percentage Change over Prior Year	9.97%	0.06%	-0.43%	0.61%	0.79%	0.89%

**LINE 1.060--All Other Revenues.**

This category mostly includes tuition payments made to PLSD for students attending the district, TIF payments, and Medicaid School Provider payments. This revenue line only accounts for about 1% of total general fund revenue.

A more detailed look at All Other Revenues follows in Exhibit 7:

**Exhibit 7—Detailed Look at All Other Revenues**

1.060 - All Other Operating Revenues		Pickerington Local School District					
Revenue Detail Note							
Percentage of Total Revenue:							
1.0%	<b>Actual</b>	<b>Projected</b>					
	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	
Actual Amount Received in Prior Year:	786,350	1,002,880	1,019,943	1,030,142	1,040,444	1,050,848	
Net Basis to be Used for Current and Subsequent Forecasted Amount:	786,350	1,002,880	1,019,943	1,030,142	1,040,444	1,050,848	
<b>Ongoing Adjustments to Current &amp; Subsequent Years</b>							
Annual Percentage Change	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
Annual Dollar Change Based Upon Percentage	7,864	10,029	10,199	10,301	10,404	10,508	
<b>One-Time Adjustments to the Current Year Only</b>							
<i>189% increase in spec. ed tuition rcpt. Code 1223</i>	200,754	7,034					
<b>Total</b>	1,002,880	1,002,881	1,019,943	1,030,142	1,040,444	1,050,848	
Dollar Change over Prior year	216,531	17,062	10,199	10,301	10,404	10,508	
Percentage Change over Prior Year	27.54%	1.70%	1.00%	1.00%	1.00%	1.00%	

## **EXPENDITURES**

### **LINE 3.010--Personnel Services.**

Calculations for Personnel Services (salaries and wages) are based on actual historical expenditures, current staffing levels, forecasted staffing levels, and approved salary schedules and contracts, including the negotiated agreement with the Pickerington Education Association. Expenditures for salaries currently comprise about 54.8% of all general fund expenses. In FY 2015, the district will be adding the following positions to accommodate additional staff needed for special education and ELL (English Language Learners); programmatic changes for STEM (Science, Technology, Engineering and Mathematics); and additional administrators needed to successfully implement OTEs and OPES (Ohio's new teacher and administrator evaluation program):

SPED Elementary	2.00
SPED Middle School	2.00
SPED High School	6.00
ELL Teacher	<b>2.00</b>
JH pre-engineering Teachers	2.00
KLIP teachers	<b>0.00</b>
HS Biomedical	<b>1.00</b>
Gifted Coordinators	<b>1.00</b>
<b>Administrative Personnel</b>	
Admin Asst. Principal MS	<b>1.00</b>
Admin Asst. Principal ES/MS	1.00
Admin Asst. Principal ES	1.00
Athletic Assistants	2.00
<b>TOTAL</b>	<b>21.00</b>

The forecast also continues to assume wage inflation (comprised as step and base increases, whether negotiated or not) as follows:

	2013	2014	2015	2016	2017	2018
<b>Estimated Certified Annual Salary</b>	39,661,531	38,453,846	40,581,462	42,717,607	43,948,572	45,246,290
Annual Percentage for Experience Steps	2.12%	2.12%	2.12%	2.12%	2.12%	2.12%
Annual Percentage for Degree Change	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Annual Percentage Change for Negotiations	0.00%	2.50%	2.25%	1.50%	1.50%	1.50%
Annual Percentage Change for "Other"	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Total Percentage Change	2.12%	4.62%	4.37%	3.62%	3.62%	3.62%
Dollar Change due to Percentage Change	840,824	1,776,568	1,773,410	1,546,377	1,590,938	1,637,916
<b>Total Dollar Change Certified</b>	840,824	1,776,568	1,773,410	1,546,377	1,590,938	1,637,916
<b>Estimated Classified Annual Salary</b>	6,953,645	6,223,451	6,567,789	6,913,507	7,112,729	7,322,755
Annual Percentage for Experience Steps	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Annual Percentage for Degree Change	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Annual Percentage Change for Negotiations	0.00%	2.50%	2.25%	1.50%	1.50%	1.50%
Annual Percentage Change for "Other"	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Total Percentage Change	2.00%	4.50%	4.25%	3.50%	3.50%	3.50%
Dollar Change due to Percentage Change	139,073	280,055	279,131	241,973	248,946	256,296
<b>Total Dollar Change Classified</b>	139,073	280,055	279,131	241,973	248,946	256,296
<b>Estimated Administrative Annual Salary</b>	4,893,306	3,799,847	4,010,089	4,221,174	4,342,813	4,471,048
Annual Percentage for Experience Steps	1.30%	1.30%	1.30%	1.30%	1.30%	1.30%
Annual Percentage for Degree Change	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Annual Percentage Change for Negotiations	0.00%	0.00%	0.00%	1.50%	1.50%	1.50%
Annual Percentage Change for "Other"	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Total Percentage Change	1.30%	1.30%	1.30%	2.80%	2.80%	2.80%
Dollar Change due to Percentage Change	63,613	49,398	52,131	118,193	121,599	125,189
<b>Total Dollar Change Administrative</b>	63,613	49,398	52,131	118,193	121,599	125,189

The forecast assumes the following overall changes in FTE as well:

		2013	2014	2015	2016	2017	2018
<b>Certified - Teachers</b>							
% of Avg Salary	Average Salary	\$ 65,669	\$ 68,703	\$ 71,705	\$ 74,301	\$ 76,990	\$ 79,778
125.00%	FTE + or (-) Change >>	(23.0)	(16.8)	(12.0)	(12.0)	(12.0)	(12.0)
100.00%	FTE + or (-) Change >>	0.0	(6.3)	(5.0)	0.0	0.0	0.0
75.00%	FTE + or (-) Change >>	12.0	32.0	32.0	15.0	15.0	15.0
Total Change (Avg Sal X % Avg Sal X FTE Chg)		\$ (1,296,960)	\$ (218,990)	\$ 286,820	\$ (278,628)	\$ (288,714)	\$ (299,166)
<b>Certified - Other Professionals</b>							
% of Avg Salary	Average Salary	\$ 48,504	\$ 50,745	\$ 52,963	\$ 54,880	\$ 56,867	\$ 58,925
125.00%	FTE + or (-) Change >>	0.0	0.0	0.0	0.0	0.0	0.0
100.00%	FTE + or (-) Change >>	14.2	0.0	0.0	0.0	0.0	0.0
75.00%	FTE + or (-) Change >>	0.0	0.0	0.0	0.0	0.0	0.0
Total Annual Dollar Change for Position Group		\$ 690,218	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Certified - Administration</b>							
% of Avg Salary	Average Salary	\$ 81,787	\$ 82,850	\$ 83,927	\$ 86,277	\$ 88,693	\$ 91,176
125.00%	FTE + or (-) Change >>	(1.5)	0.0	0.0	0.0	0.0	0.0
75.00%	FTE + or (-) Change >>	0.0	2.8	4.0	0.0	0.0	0.0
Total Annual Dollar Change for Position Group		\$ (153,350)	\$ 427,714	\$ 251,782	\$ -	\$ -	\$ -
<b>Classified - Maintenance/Custodial/Mechanic</b>							
% of Avg Salary	Average Salary	\$ 36,446	\$ 38,086	\$ 39,705	\$ 41,095	\$ 42,533	\$ 44,022
125.00%	FTE + or (-) Change >>	0.0	1.0	0.0	0.0	0.0	0.0
100.00%	FTE + or (-) Change >>	2.0	0.0	2.0	0.0	0.0	0.0
75.00%	FTE + or (-) Change >>	(1.4)	0.5	0.0	0.0	0.0	0.0
Total Annual Dollar Change for Position Group		\$ 35,171	\$ 62,367	\$ 79,410	\$ -	\$ -	\$ -
% of Avg Salary	Average Salary	\$ 30,745	\$ 32,128	\$ 33,494	\$ 34,666	\$ 35,879	\$ 37,135
125.00%	FTE + or (-) Change >>	0.0	0.0	0.0	0.0	0.0	0.0
100.00%	FTE + or (-) Change >>	(2.5)	1.6	0.0	0.0	0.0	0.0
75.00%	FTE + or (-) Change >>	0.0	0.0	0.0	0.0	0.0	0.0
Total Annual Dollar Change for Position Group		\$ (75,632)	\$ 50,442	\$ -	\$ -	\$ -	\$ -
<b>Classified - Aides/Paraprofessionals</b>							
% of Avg Salary	Average Salary	\$ 20,554	\$ 21,479	\$ 22,392	\$ 23,175	\$ 23,986	\$ 24,826
125.00%	FTE + or (-) Change >>	0.0	0.0	0.0	0.0	0.0	0.0
75.00%	FTE + or (-) Change >>	0.0	2.3	0.0	0.0	0.0	0.0
Total Annual Dollar Change for Position Group		\$ (65,361)	\$ 37,212	\$ -	\$ -	\$ -	\$ -
<b>Classified - Transportation</b>							
% of Avg Salary	Average Salary	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
0.00%	FTE + or (-) Change >>	0.0	0.0	0.0	0.0	0.0	0.0
0.00%	FTE + or (-) Change >>	0.0	0.0	0.0	0.0	0.0	0.0
0.00%	FTE + or (-) Change >>	0.0	0.0	0.0	0.0	0.0	0.0
Total Annual Dollar Change for Position Group		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

A detailed look at the changes in wage inflation and FTEs, and how these factors affect overall personnel wages, follows in Exhibit 8.

**Exhibit 8—Detailed Look at Personnel Services**

3.010 - Personnel Services		Pickerington Local School District					
Expenditure Detail Note							
Percentage of Total Expenditures:							
54.8%							
	Actual	Projected					
	2013	2014	2015	2016	2017	2018	
Actual Amount Expended in Prior Year:	51,508,482	50,597,166	53,396,661	56,207,378	57,827,069	59,534,593	
Net Basis to be Used for Current and Subsequent Forecasted Amount:	51,508,482	50,597,166	53,396,661	56,207,378	57,827,069	59,534,593	
<a href="#">Note 1</a> Negotiations, Steps, Etc	1,043,510	2,152,627	2,149,211	1,938,757	1,994,624	2,053,522	
Total Annual Salary Change	1,043,510	2,152,627	2,149,211	1,938,757	1,994,624	2,053,522	
<b><u>One-Time Adjustments to the Current Year Only</u></b>							
Asst. Supt. not replaced balance of 12-13	(55,000)	(9,167)					
Other RIF related factors	(436,397)	-					
\$300 Stipend to Teachers FY 15			183,900	(183,900)			
RE educator stipends		44,000					
<b><u>Ongoing Adjustments to Current &amp; Subsequent Years</u></b>							
Increase Parapro, HC Aides Hrly Rate; Increase EMIS Coord. Hrly Rate		135,290					
Add'l Hours for Duty Aides, Office Asst's		80,341					
Admin Stipend		111,087	(111,087)				
<a href="#">Note 3</a> Changes in FTE & Avg. Salary	(1,581,218)	235,316	588,693	(135,166)	(287,101)	(297,494)	
Adjust for Prior Year Actual and Current Year Cash Flow	117,789						
<b>Total</b>	50,597,166	50,597,166	53,396,661	56,207,378	57,827,069	59,534,593	
Dollar Change over Prior year	(911,316)	2,799,494	2,810,717	1,619,691	1,707,524	1,756,028	
Percentage Change over Prior Year	-1.77%	5.53%	5.26%	2.88%	2.95%	2.95%	



**LINE 3.020--Employees' Retirement/Insurance Benefits.**

This line item is based on the negotiated agreement with the PEA, employee benefit plans and Board policy. Representing 21.2% of general fund expenses, this category includes retirement system contributions, Medicare, medical/dental/vision/life insurance, workers' compensation, School Employees Retirement System surcharge, and unemployment compensation. Significant savings for the district were realized in the PEA negotiated agreement in regard to health insurance costs, and the forecast reflects the assumed continuation of a 7.9% Board cap on annual health insurance premium increases. Though this does place a cap on the Board's year over year contribution rate, the increase is still one of the most significant costs for the Board in future years. By negotiating a decrease in the Board cap, the District has averted a substantial portion of the Cadillac Tax. Additionally, the district will be exploring the option of self-funding beginning September 1, 2014. Many taxes and other surcharges passed on by the state of Ohio and the federal government via the Patient Protection and Affordable Care Act (PPACA) can be averted if the district abandons its fully insured plan in favor of a self-insured option. The District will still have to include the 40% Cadillac Tax beginning in the Five Year Forecast that includes FY 19, although the initial health insurance renewal increase of 3.79% for the 2014-2015 school year will greatly help the district avert this tax. If combined with savings from self-insurance (generally on the order of about 4-5% per year over the past 3 years), it may be possible to eliminate this anticipated cost. Projections also assume continuation of current Board and employee shares of insurance costs.

A more detailed look at Retirement/Insurance Benefit costs follows in Exhibit 9:

**Exhibit 9—Detailed Look at Retirement/Insurance Benefits**

3.020 - Employees' Retirement/Insurance Benefits			Pickerington Local School District						
Expenditure Detail Note									
Percentage of Total Expenditures:									
<b>21.2%</b>			<b>Actual</b>	<b>Projected</b>					
			<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	
Actual Amount Expended in Prior Year:			19,447,748	19,577,317	20,810,469	21,905,193	22,992,333	24,266,820	
Net Basis to be Used for Current Year Forecasted Amount:			19,447,748	19,577,317	20,810,469	21,905,193	22,992,333	24,266,820	
Historical Information from district's Gen Fund FINDET:									
FY 2012 Posted Expense:			FY 2013 Posted Expense:						
\$10,019,991			\$10,674,752		<b>Express Modeling of Projected Insurance Financial Changes</b>				
% of Total Cost>			51.5%		54.5%				
Use Express Model?			Yes		% Change				
Dollar Impact of Express Modeling Health Insurance			891,779	757,907	365,845	778,701	993,599	1,072,094	
<b>Detail (Note 1) Modeling of Salary-based Fringe Benefit Changes</b>									
<a href="#">From Note 1:</a>									
Salary-based Fringe Benefits Percentage			16.5%	16.5%	16.5%	16.5%	16.5%	16.5%	
Dollar Amount from Projected Changes in Salaries (Note 3.01)			(149,911)	460,517	462,363	266,439	280,888	288,867	
Pro-Growth Reinstated				72,000	48,000				
Health Insurance Savings From FY12 RIF			(400,000)						
Admin Tuition Reimbursement Reinstated				35,000					
Health Insurance Savings from FY13 RIF			(212,299)	(28,500)					
ESC contract changes					2,500				
Opt-out bonus changes additional pay				86,700	(1,090)				
Add'l FTE Added Insurance: Estimate 50% Family, 50% Single				85,528	17,106				
Add'l FTE Added Insurance: Estimate 50% Family, 50% Single					200,000	42,000			
Opt-out bonus changes, drops				(236,000)					
Adjustment for Current Cash Flow Trend:									
<b>Total</b>			19,577,317	19,577,317	20,810,469	21,905,193	22,992,333	24,266,820	25,627,781
Dollar Change over Prior year			129,569	1,233,152	1,094,724	1,087,140	1,274,487	1,360,960	
Percentage Change over Prior Year			0.67%	6.30%	5.26%	4.96%	5.54%	5.61%	

**LINE 3.030--Purchased Services.**

This line item is based on historical patterns and current economic factors, which includes a 1.50% yearly increase that is equal to the August 2013 CPI-U City Average for all items. Expenses for purchased services account for about 15.2% of general fund expenses. This category includes a wide variety of expenditures including utilities, student transportation, legal fees, tuition paid to other districts, equipment repairs, mileage reimbursements and other expenses. Of importance for future planning and costs, the district is forecasting:

1. An increase of \$200,000/year for transportation costs for the new Gifted Magnet.
2. An increase of \$200,000/year for special ed transportation costs for district realignment completed in the Winter of 2014.
3. An increase of about \$1.25M/year for added technology costs (via capital lease) to accommodate PARCC testing and major infrastructural costs (wireless access points, POE switches, bandwidth increases and upgrades to classrooms); and the possibility of outsourcing technology services.
4. A capital lease for musical instruments.
5. In 2016, it is anticipated that the next transportation contract will be higher than current terms.

A more detailed look at Purchased Services costs follows in Exhibit 10:

**Exhibit 10—Detailed Look at Purchased Services**

3.030 - Purchased Services		Expenditure Detail Note						Pickerington Local School District
Percentage of Total Expenditures:								
15.2%								
		<b>Actual</b>	<b>Projected</b>					
		<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	
Actual Amount Expended in Prior Year:		13,462,011	14,077,994	15,220,241	16,658,844	17,115,727	17,404,463	
<b>Ongoing Adjustments to Current &amp; Subsequent Years</b>								
Annual Percentage Change		1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	
Annual Dollar Change Based Upon Percentage		201,930	211,170	228,304	249,883	256,736	261,067	
<b>One-Time Adjustments to the Current Year Only</b>								
Note: These are being used for adjustments to current & subsequent.								
Bandwith Increases WAN (HS to 2Gbps in FY16; JH to 2Gbps in FY17)								
Bandwith Increases to Internet								
2nd Apple Lease: Tablets for PARCC and other Curricular Needs								(500,000)
Technology service outsourcing???								
Gifted Magnet Transportation Increases (from 300K to 200K)								
<b>Ongoing Adjustments to Current &amp; Subsequent Years</b>								
Add 10 minutes to bus routes scheduling (52 routes)								55,000
Increased Costs of Next Transportation Contract								175,000
Special Ed Transportation Increases Re-District								200,000
Attendance officer in house								(75,000)
Other RIF factors								
In lieu of eliminated??								
Participation fees reduced 6%--increased busing costs								50,000
Apple Lease for District Upgrade								575,000
Pre-school costs paid by district								250,000
Music Lease Program								85,300
Note 1 - Open Enrollment, Comm School Tuition, Etc.		627,321	421,892	-	-	-	-	
Note 2		-	-	-	-	-	-	
Note 3		-	-	-	-	-	-	
Adjustment for Current Cash Flow Trend:		(213,268)	(345,815)					
<b>Total</b>	14,077,994	14,077,994	15,220,241	16,658,844	17,115,727	17,404,463	17,080,230	
Dollar Change over Prior year		615,983	1,142,247	1,438,604	456,883	288,736	(324,233)	
Percentage Change over Prior Year		4.58%	8.11%	9.45%	2.74%	1.69%	-1.86%	

**Line 3.040--Supplies and Materials.**

This line, which only comprises about 2.3% of general fund expenses, contains textbooks, instructional materials, fuel, office supplies and maintenance supplies. Forecasted years are based on historical trends, current economic conditions and current budget levels for school buildings and departments. It is also tied to economic factors, and includes a 2.5% increase, which is 1% higher than the August 2013 CPI-U. The increase is due to the fact that beyond inflationary pressures, the District is purchasing more in the way of supplies and materials to meet required curricular spending. For FY 14, building budgets were increased by \$5/student. Additionally, this category includes additional expenses in FY2014 and future years due to the implementation of revised academic standards (Common Core), the third grade reading guarantee, and other factors. Fluctuations in fuel prices may significantly impact the expenditures in this category.

**Exhibit 11—Detailed Look at Supplies**

3.040 - Supplies and Materials		Pickerington Local School District					
Expenditure Detail Note							
Percentage of Total Expenditures:							
2.3%		Actual	Projected				
		2013	2014	2015	2016	2017	2018
<b><u>Ongoing Adjustments to Current &amp; Subsequent Years</u></b>							
Annual Percentage Change		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Annual Dollar Change Based Upon Percentage		49,806	53,017	56,796	58,216	59,672	61,163
<b><u>Ongoing Adjustments to Current &amp; Subsequent Years</u></b>							
Implementation of Revised Academic Standards (Common Core)		81,061					
Increase building budgets 10% per pupil			50,000				
Increased Supply Purchases			48,141				
<b>Total</b>	2,120,695	2,120,695	2,271,853	2,328,650	2,386,866	2,446,538	2,507,701
Dollar Change over Prior year		128,474	151,158	56,796	58,216	59,672	61,163
Percentage Change over Prior Year		6.45%	7.13%	2.50%	2.50%	2.50%	2.50%

**LINE 3.050--Capital Outlay.**

This line contains new and replacement equipment, vehicles and other capital expenditures, including technology purchases. Though only accounting for about .8% of general fund expenses, in future years, it includes significant additions (about \$600,000 for FY 14, then a net increase of about \$200,000 in FY 15) for the purchase of technological equipment. This is designed to allow the district to stay up to speed with PARRC and other required programmatic changes (Common Core, STEM, etc.). Because of the savings appreciated via our transportation contracts by purchasing our own buses, the district is also budgeting to purchase 1 additional bus per year through 2018, and will be purchasing up to 2 school vehicles per year through 2018.

Exhibit 12 shows a more detailed look at Capital Outlay expenses:

**Exhibit 12—Detailed Look at Equipment**

3.050 - Capital Outlay		Pickerington Local School District					
Expenditure Detail Note							
Percentage of Total Expenditures:							
0.8%		<b>Actual</b>	<b>Projected</b>				
		<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
Actual Amount Expended in Prior Year:		205,621	734,645	1,484,174	1,084,174	1,084,174	1,084,174
Net Basis to be Used for Current and Subsequent Forecasted Amount:		205,621	734,645	1,484,174	1,084,174	1,084,174	1,084,174
<b><u>Ongoing Adjustments to Current &amp; Subsequent Years</u></b>							
Annual Percentage Change		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Annual Dollar Change Based Upon Percentage		-	-	-	-	-	-
<b><u>Ongoing Adjustments to Current &amp; Subsequent Years</u></b>							
Increased Equipment Purchases		529,024					
Additional Technological Needs			609,529	(400,000)			
-----Wireless access points; Switch/router upgrades							
Purchases Add'l School Vehicle (Up to 2/yr.)			50,000				
Purchase Add'l School Bus (1/yr.)			90,000				
<b>Total</b>	734,645	734,645	1,484,174	1,084,174	1,084,174	1,084,174	1,084,174
Dollar Change over Prior year		529,024	749,529	(400,000)	-	-	-
Percentage Change over Prior Year		257.28%	102.03%	-26.95%	0.00%	0.00%	0.00%

**LINE 4.300--Other Objects.**

Accounting for about 2.2% of general fund expenses, this line contains miscellaneous expenditure categories, and is primarily based on historical trends. The major expenditures in this line include county auditor and treasurer fees, and State Foundation deductions for the Fairfield County Educational Service Center. Of note, in FY 14, the district moved supervision services that were purchased from the Fairfield County ESC ‘in house,’ which reduced the amount paid to the ESC. Finally, for FY 14 the district is anticipating a possible \$377,950 expenditure for failure to meet Maintenance of Effort. However, recent information makes it possible to determine that this cost may not be necessary.

**Exhibit 13—Detailed Look at Other Objects**

4.300 - Other Objects		Pickerington Local School District					
Detailed Expenditure Note Build							
Percentage of Total Expenditures:							
2.2%		<b>Actual</b>	<b>Projected</b>				
		<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
Actual Amount Expended in Prior Year:		1,968,744	2,041,465	1,978,166	1,655,605	1,701,962	1,749,617
Net Basis to be Used for Current and Subsequent Forecasted Amount:		1,968,744	2,041,465	1,978,166	1,655,605	1,701,962	1,749,617
<b>Ongoing Adjustments to Current &amp; Subsequent Years</b>							
Annual Percentage Change		3.00%	2.80%	2.80%	2.80%	2.80%	2.80%
Annual Dollar Change Based Upon Percentage		59,062	57,161	55,389	46,357	47,655	48,989
<b>Ongoing Adjustments to Current &amp; Subsequent Years</b>							
Addition of FCESC spec ed to PLSD payroll, reduce 844 object			(213,523)				
Addition of FCESC supervisors to PLSD payroll, reduce 844 object			(250,167)				
Pickup on Pickup of supervisors, reduce 844 object code			(34,720)				
Other factors		21,269					
MOE failure payment			377,950	(377,950)			
<b>Total</b>	2,041,465	2,041,465	1,978,166	1,655,605	1,701,962	1,749,617	1,798,606
Dollar Change over Prior year		72,721	(63,299)	(322,562)	46,357	47,655	48,989
Percentage Change over Prior Year		3.69%	-3.10%	-16.31%	2.80%	2.80%	2.80%

**LINE 5.010—Operating Transfers Out.**

This line shows expenditures of \$1,500,000 in FY2015 to transfer funds to the Capital Improvement Fund, and a \$2,000,000 transfer to a self-insurance fund in FY2015.

**Exhibit 14—Detailed Look at Transfers Out**

5.010 to 5.030 - Other Financing Uses		Expenditure Detail Note					Pickerington Local School District		
Percentage of Total Expenditures:		Actual		Projected					
3.5%		2013	2014	2015	2016	2017	2018		
<b>5.010 - Operating Transfers-Out</b>		Projections are not Based Upon Previous Fiscal Year							
Transfer to Fund 035 to Cover Termination Benefits		2,000,000	1,500,000						
Transfer to Capital Improvement Fund		1,200,000	1,000,000	1,500,000					
Transfer from 022 to 001 to 300			2,365						
Transfer to Self-Insurance Fund				2,000,000					
<b>Total [5.010]</b>	3,200,000	3,200,000	2,502,365	3,500,000	-	-	-		
<b>Total [5.010 to 5.030]</b>		3,211,521	2,502,365	3,500,000	-	-	-		
Dollar Change over Prior year		3,211,521	(709,156)	997,635	(3,500,000)	-	-		
Percentage Change over Prior Year		0.00%	-22.08%	39.87%	-100.00%	0.00%	0.00%		



**Lines 6.010, 7.010, 7.020**

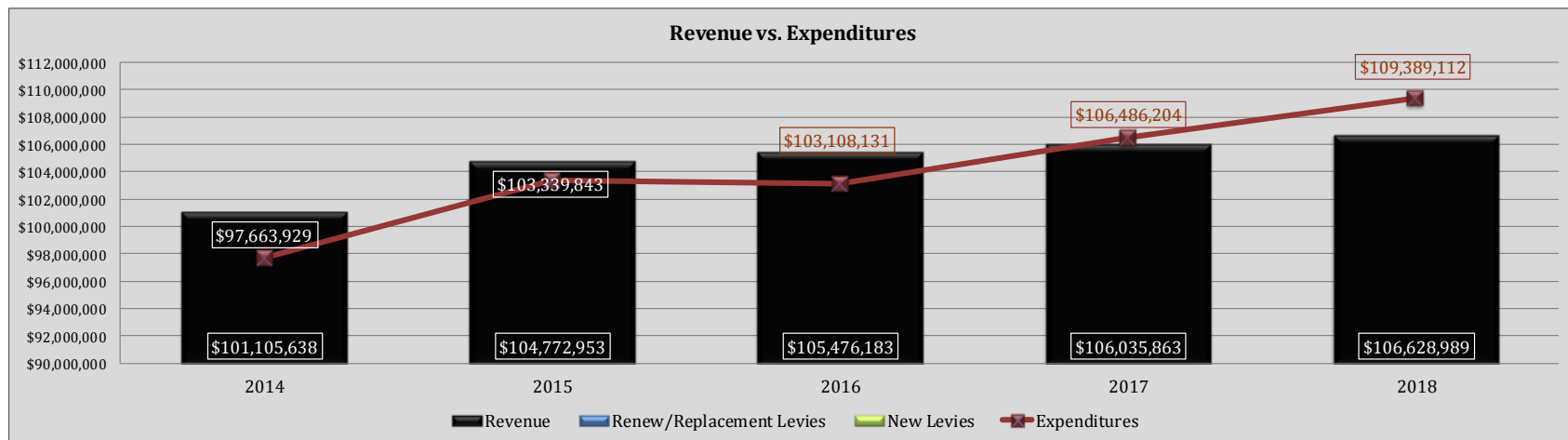
The following exhibit shows the overall impact on a simplified income/expense statement for the district.

**Exhibit 15—Simplified Income and Expense Statement**

Income and Expense Simplified Statement - Projected Fiscal Years

Pickerington Local School District

	Fiscal Year 2014	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018
Beginning Balance	17,547,585	20,989,294	22,422,404	24,790,456	24,340,115
+ Revenue	101,105,638	104,772,953	105,476,183	106,035,863	106,628,989
+ Proposed Renew/Replacement Levies	-	-	-	-	-
+ Proposed New Levies	-	-	-	-	-
- Expenditures	(97,663,929)	(103,339,843)	(103,108,131)	(106,486,204)	(109,389,112)
= Revenue Surplus or Deficit	3,441,709	1,433,110	2,368,052	(450,341)	(2,760,123)
Ending Balance	20,989,294	22,422,404	24,790,456	24,340,115	21,579,992
Revenue Surplus or Deficit w/o Levies	3,441,709	1,433,110	2,368,052	(450,341)	(2,760,123)
Ending Balance w/o Levies	20,989,294	22,422,404	24,790,456	24,340,115	21,579,992



## Exhibit 16—Enrollment Projections

Head Count Summary/Analysis	Pickerington Local School District					
	2014	2015	2016	2017	2018	
Prior Year Actual/Estimated Enrollment (October Count)	<u>10,203</u>	10,116	10,152	10,123	10,035	
<b>Projected Changes to Prior Year Enrollment</b>						
Net All-Grade Level Mobility Factor (Change) to Prior Year	126	157	159	155	152	
Net Aggregate Manual Adjustments to Mobility Factor	0	0	0	0	0	
New Kindergartners In	612	630	613	600	600	
Loss of Seniors from Prior Year	-825	-751	-801	-843	-795	
Net Change in Outgoing and Incoming Pupils	-213	-121	-188	-243	-195	
<b>Current Year Estimated Enrollment (Simulated October Count)</b>	10,116	10,152	10,123	10,035	9,992	
District Head Count	Grade					
	K	612	630	613	600	600
	1	687	684	705	686	671
	2	703	700	697	718	699
	3	754	720	717	714	736
	4	745	764	729	726	723
	5	818	760	780	744	741
	6	802	835	775	796	759
	7	851	824	858	796	818
	8	866	858	830	865	802
	9	828	885	877	848	884
	10	879	829	886	878	849
	11	820	862	813	869	861
	12	751	801	843	795	849
<b>Total Can Differ by Rounding</b>	10,116	10,152	10,123	10,035	9,992	
Year-Over-Year Percentage Change	-0.85%	0.36%	-0.29%	-0.87%	-0.43%	

**Historic vs. Projected Enrollment**

